



SteamVision: From Field Insight to Digital Clarity

Indorama Ventures Xylenes & PTA LLC, Decatur AL (CPET Segment)

By Hunter McBrayer

Who we are!

INDORAMA
VENTURES

IVXP – Decatur, AL

IVXP's



Steam Focus

Digital



Front-Tier

Summary



& Next Steps

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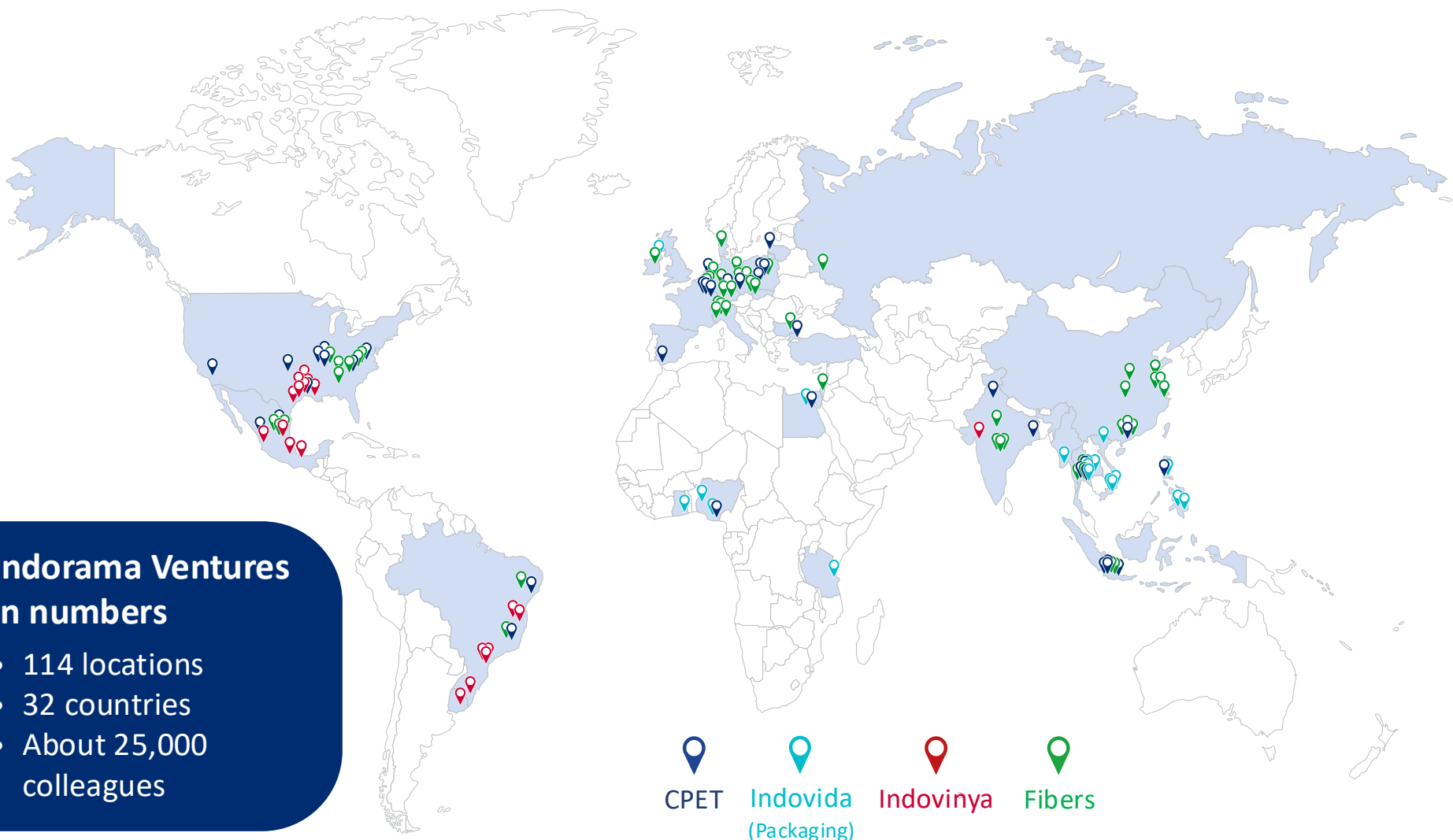
Front-Tier

Summary



& Next Steps

Our Global Manufacturing Footprint



Indorama Ventures in numbers

- 114 locations
- 32 countries
- About 25,000 colleagues

*update as of Apr 2025

Indispensable Chemistry



Americas

- | | |
|--------|---------|
| Brazil | Uruguay |
| Mexico | USA |

EMEA

- | | |
|----------------|-------------|
| Bulgaria | Luxembourg |
| Czech Republic | Netherlands |
| Denmark | Nigeria |
| Egypt | Poland |
| France | Russia |
| Germany | Slovakia |
| Ghana | Spain |
| Ireland | Tanzania |
| Italy | Turkey |
| Israel | UK |
| Lithuania | |

APAC

- | | |
|-----------|-------------|
| China | Philippines |
| India | Thailand |
| Indonesia | Vietnam |
| Myanmar | |

Company Snapshot



Presence in

32

countries

*update as of Apr 2025



114

manufacturing locations

*update as of Apr 2025



about

25,000

employees



Consolidated revenues of

\$15.4B

(FY2024)



Our customers help us grow as a market leader



CPET

#1

PET producer globally

#1

Recycled PET producer globally

The only shale-integrated player in the West



Indovida

#1

Market position in ASEAN

#2

Market position in Africa

Packaging leadership in emerging markets



Indovinya

#1

Non-ionic surfactants Producer in Americas

#1

Americas' home care ingredients provider

#1

Crop solutions provider in Americas



Fibers

Lifestyle

#1

in PET staple fiber ASEAN

Hygiene

#2

in BiCo fiber

Mobility

#2

in airbag yarn

Mobility

#2

in tire cord fabric



Digital x **IVEX** x Sustainability

**ADVANCED
INDUSTRIAL
ANALYTICS**

COMPETITION 2025

CPET Segment

3rd Place Winner for Sustainability for CPET

From Indorama Ventures' Internal AIA (Seeq) Showcase – Dec. 2025

**SteamVision: From Field Insight to
Digital Clarity**
Sustainability Project



Hunter McBrayer

Process Engineer
IVXP (CPET Segment)

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INDORAMA VENTURES - CPET

Decatur, AL, USA



Located in **Decatur, Alabama**, this site produces key feedstocks including paraxylene (PX), purified terephthalic acid (PTA), and purified isophthalic acid (PIA). It also manufactures specialty chemicals such as 2,6-naphthalene dicarboxylate (NDC) and 2,6-naphthalenedicarboxylic acid. As the **world's largest producer of PNDA**, the site supplies both co-located Indorama Ventures operations and external customers globally.

Steam: The Backbone... and the Blind Spot

Understanding the hidden operational, energy, and sustainability impacts within steam systems



Indorama Ventures Xylenes & PTA, LLC (IVXP),
a subsidiary of global chemical producer Indorama Ventures
Public Company Limited (IVL)



“True progress lies where **business performance** and **sustainability** reinforce one another—driven by purpose, collaborative partnerships, and unwavering commitment.”

- **YASH LOHIA**, Chairman of the ESG Council

At **IVXP**, steam powers a complex, interconnected operation at scale—making it one of the site’s most critical systems.

Inefficiencies at this level translate into hundreds of thousands of dollars in **hidden cost**.

Common Steam Inefficiencies Across Chemical Plants (Industry-Wide)

Trap Failures → Energy loss + reliability risk

Insulation Gaps → 5–15% energy loss

Condensate Recovery Gaps → 18–30% recoverable energy lost

Design Constraints → Reduced steam quality + equipment risk

The Steam Team: A Cross-Functional Engine for Efficiency

Transforming Steam from Utility → Strategic Advantage

The Team



Clear
Ownership

Management (Lead): Driving accountability & results

Process Engineer: Owns use cases & economics, Sustainability Impact

Utilities/Boiler SME: Ensures system integrity & optimization

Maintenance: Executes on traps, leaks & reliability gaps

Operations (Frontline Rep): Shift-level ownership & action

Digital/Analytics (Seeq): Enables visibility, speed, and scale

Success Metric:

Deliver measurable steam loss reduction aligned to site & corporate energy goals



Mandate



What
We Deliver

Identify & quantify losses across the steam system

Prioritize highest \$ impact opportunities

Drive measurable reductions in:

- Fuel usage
- Water consumption
- CO₂ emissions

Loss Identification (High-Value Targets):

- Trap failures (live steam loss)
- Venting / bypass losses
- Blowdown optimization
- Insulation gaps
- Condensate recovery gaps

Objective: Deliver measurable **sustainability** impact by significantly **reducing** steam **losses** & maximizing **energy efficiency** across operations

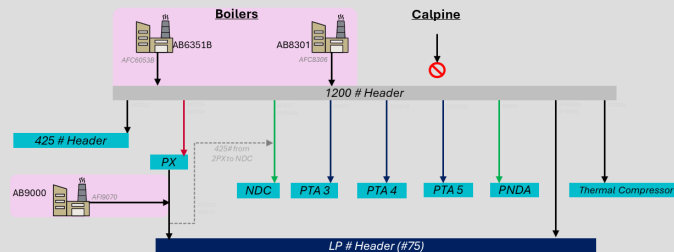
Steam System Optimization Framework

Engineering Execution that drives Value

Visibility

System Visibility & Control

- **Steam Balance**
- **APC & Controls**
- **Benchmark Consumptions**
- **Real-Time Visibility**



Establishes trusted system-wide visibility

Trap Program

Targets highest energy waste

- **Trap Health Monitoring**
- **Failure Identification** (Blow / Block)
- **Steam trap surveys**
- **Maintenance Prioritization**



TrapMan®

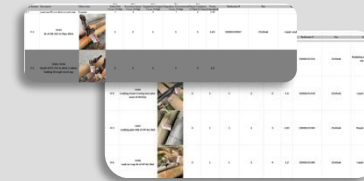


Identifies hidden losses in real time

Prioritization

Drives \$-based decision making

- **Rank Losses by \$ Impact**
- **Unit-Level Accountability**
- **Opportunity Pipeline**
- **Savings Tracking & Validation**



Converts insights into measurable savings

Not a study group—it's an execution engine tied to measurable value.

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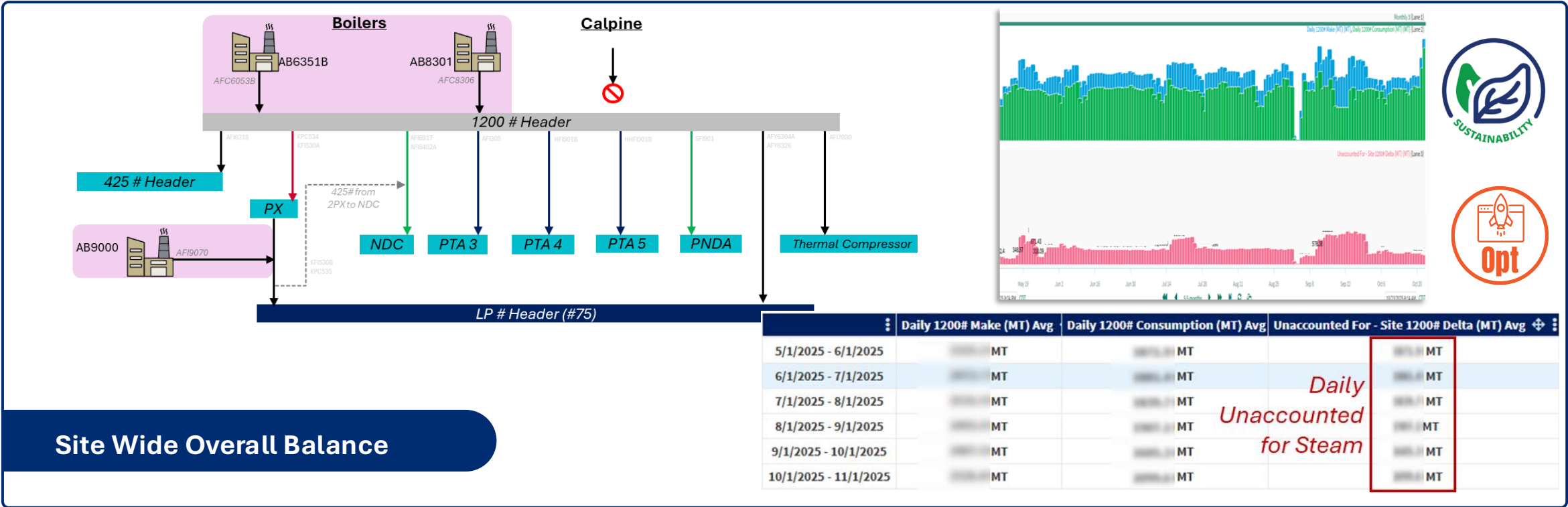
& Next Steps

The Digital Front-Tier | Where Data Becomes Action

Site Steam Balance & Optimization

Value: *Accurate live steam accounting that will aid in identifying usage gaps. There is an average of ~15% of steam produced that is unaccounted. Conservatively if we could just recover a fraction of that steam we could save over ~\$300,000 a year.*

Measure: **Steam in** (generation + imports) = **Steam out** (exports + users + vents + leaks)



Finding the Loss | 3 Steps to Breakdown Site Steam (Digital) Focus

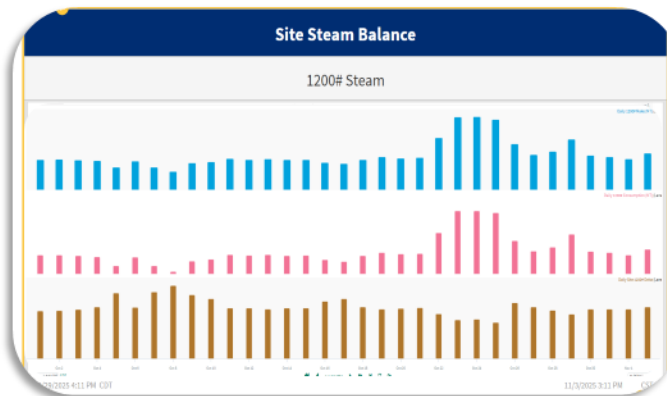
Define

The loss is visible... The source is not.

(DMAIC)

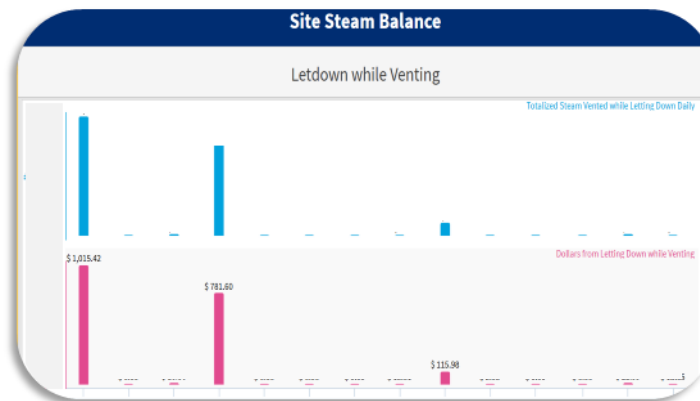
Measure: **Steam in (generation + exports) = Steam out (uses + vents + leaks)**

1 Overall Steam Generators / Consumers (High Level)



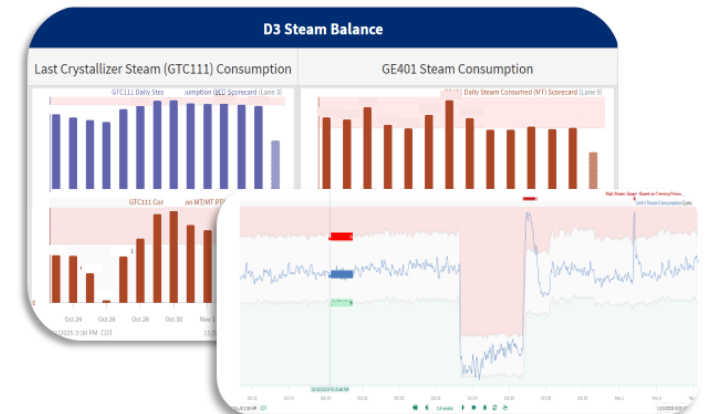
On Going: Monitor & Detect Unexplained Discrepancies Between Produced & Confirmed Usage

2 Venting / Let Down Verification



Complete: Check Main Venting and Letdown scenarios and address any issues.

3 Unit Efficiency Calculations (Med – Low, level drill downs)



On Going: Create Unit Drill down with Score Cards & Predictive Usage based on Historical Benchmark

Steam Balance Visibility | Identifying Unaccounted Steam Across IVXP

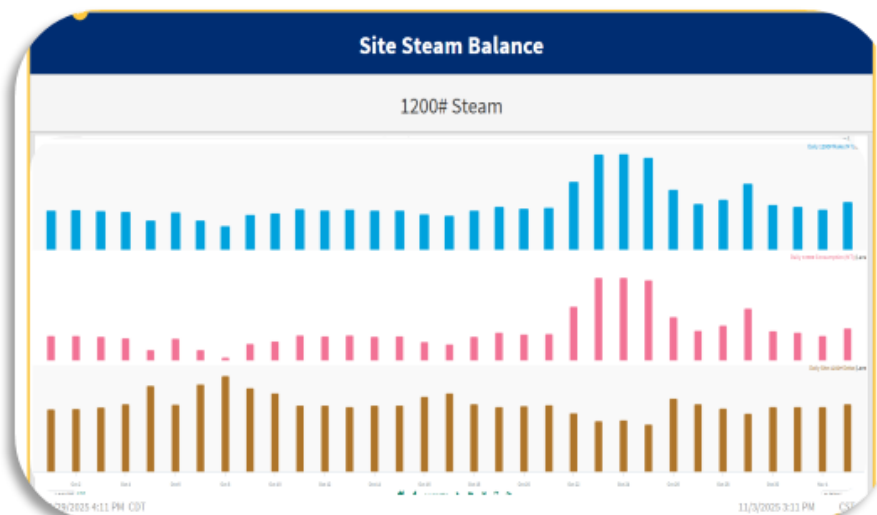
Define **Steam accounting at IVXP is highly inaccurate and manual.**

(Unaccounted for Steam)

Part 1. Overall Steam Generators / Consumers (High Level)

Value: Establishing a **live steam accounting framework** to expose **usage gaps**, improve **operational accuracy**, and **reduce hidden energy losses**.

Measure: **Steam in (generation + imports) = Steam out (exports + **USES** + vents + leaks)**



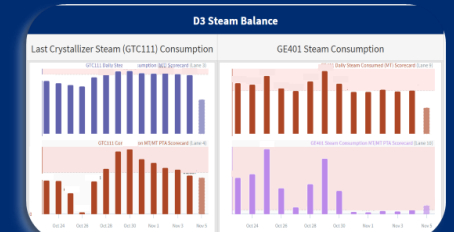
#1200 Delta – Accounted for Steam

Next Step: Establish overall unit mass balance, then identify mass distribution and usage at the equipment level to pinpoint inefficiencies and variances.

1200 # Header

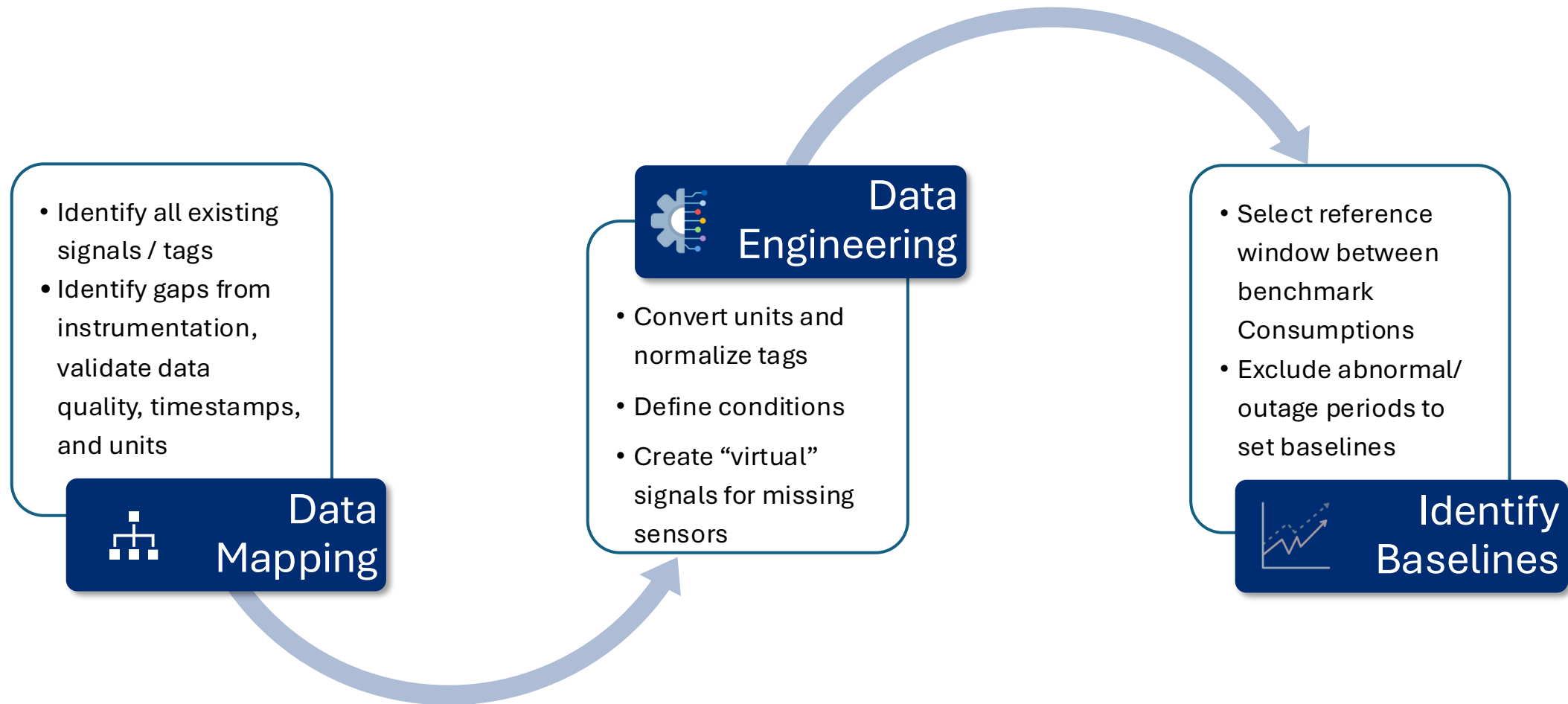
AFI6305

PTA 3



*A sustained effort over the next **several months as we refine accuracy**, close gaps, and reduce losses.*

Engineering Visibility: Closing the Gap on Unaccounted for Steam



*If You **Can't See It**, You **Can't Fix It!***

Shift the Mindset | From “we don’t have time or Instrumentation”

Back to engineering fundamentals that drives action

Mass Balances

Account for **Every Unit** In / Out

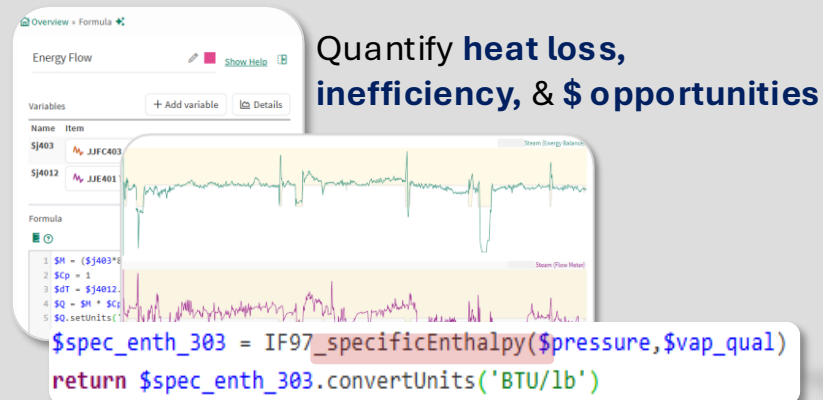
Identify **losses, leaks, & inefficiencies** in real-time

1200# Header = **Make** - **Consumers** - **Losses**
425# Header = **Make** - **Consumers** - **Losses**
75# Header = **Make** - **Consumers** - **Losses**

Move from **estimated losses** to **quantified cost (\$/t impact)**

Energy Balances

Translate **Steam Properties** into Actionable Energy Insights



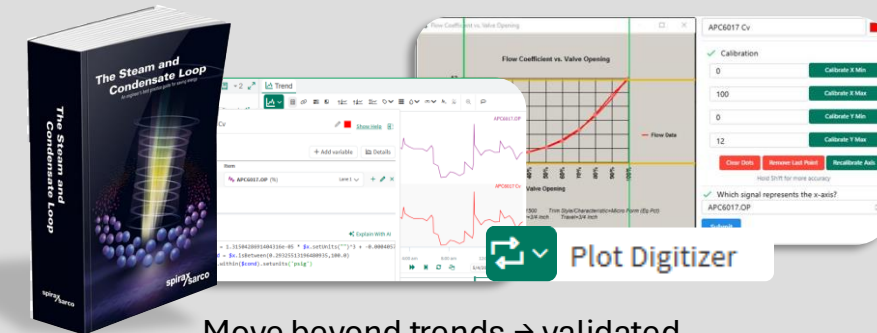
No instrumentation? **Engineer the signal** using Press., temp. & process context.

Engineering Know-How

Apply **first principles** (CV equations, thermodynamics, hydraulics)

3.21.2 Sizing a Control Valve for Saturated Steam

$$\dot{m}_s = 12K_v P_1 \sqrt{1 - 5.67(0.42 - x)^2}$$



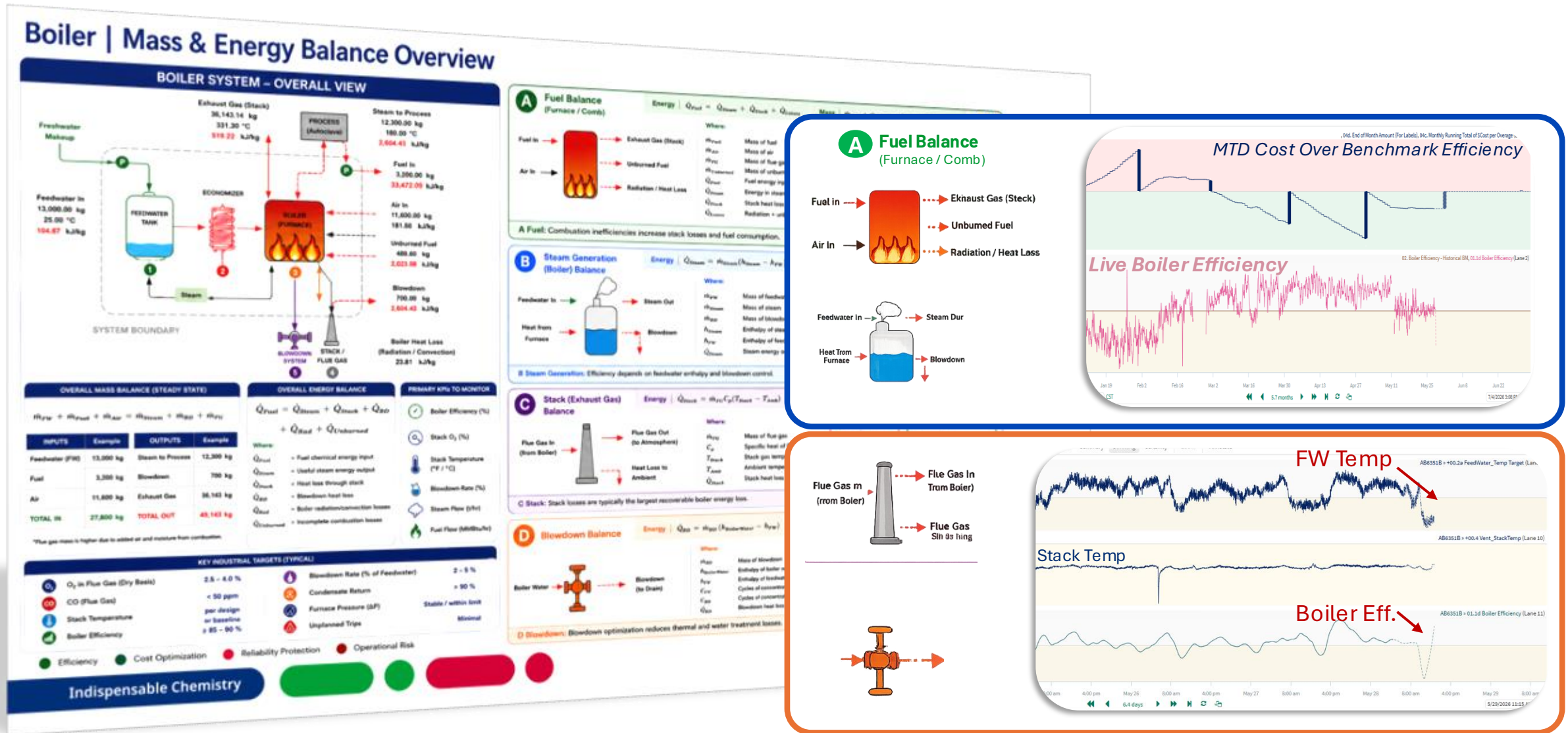
Move beyond trends → **validated engineering calculations**

Not just trends → **Engineering Calculations**

Not dashboards → **Decisions**

Not IT → **Operational capability**

Energy Balance Across Boilers | Identifying Efficiency Gaps



Steam System Improvements | Venting / Let Down Verification

Controls Improvement: Rate Curve Development + NOx Controls + Recirc Strategy

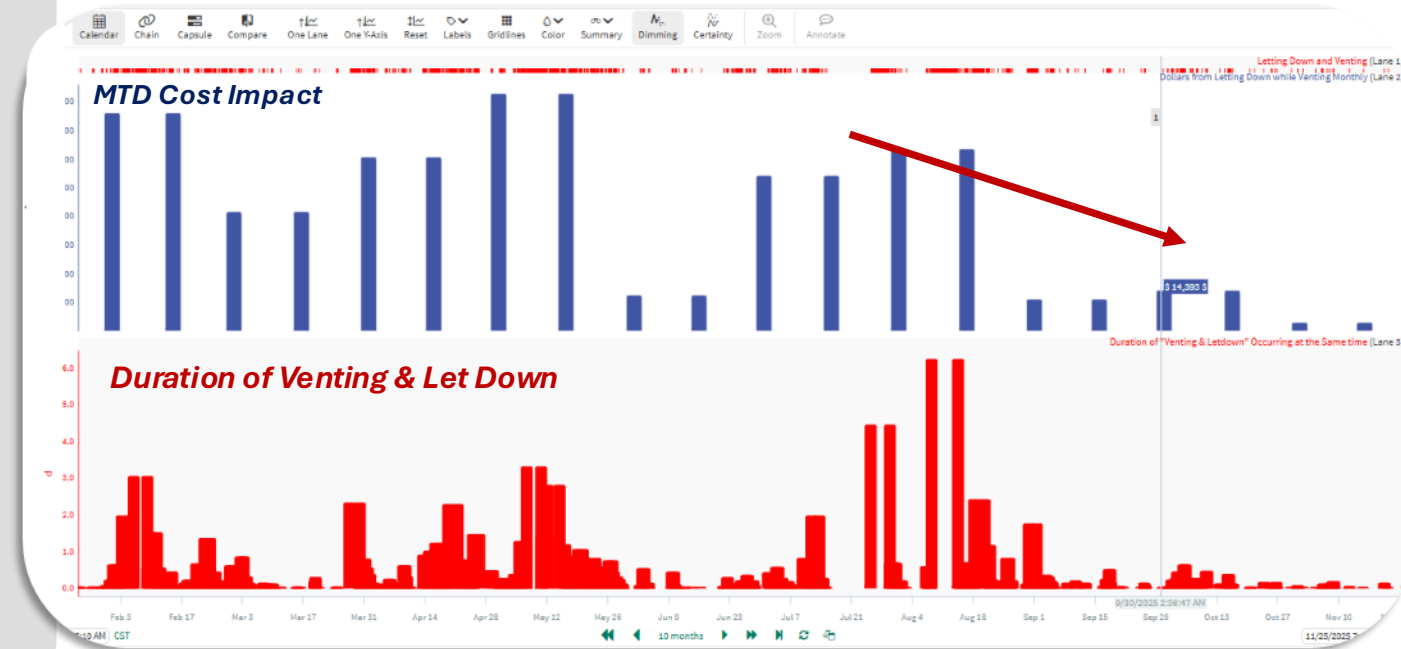
Venting | Venting & Recirc Controls Improvement

Improvement 1:

Letdown while venting was identified as an issue facing the site.

The leading cause of this issue was an increase in NOx being generated at lower fire rates requiring a fire rate higher than needed to comply with environmental limits.

Many of the instruments were skewing the data making typical DCS style data steer you away from the actual issue.



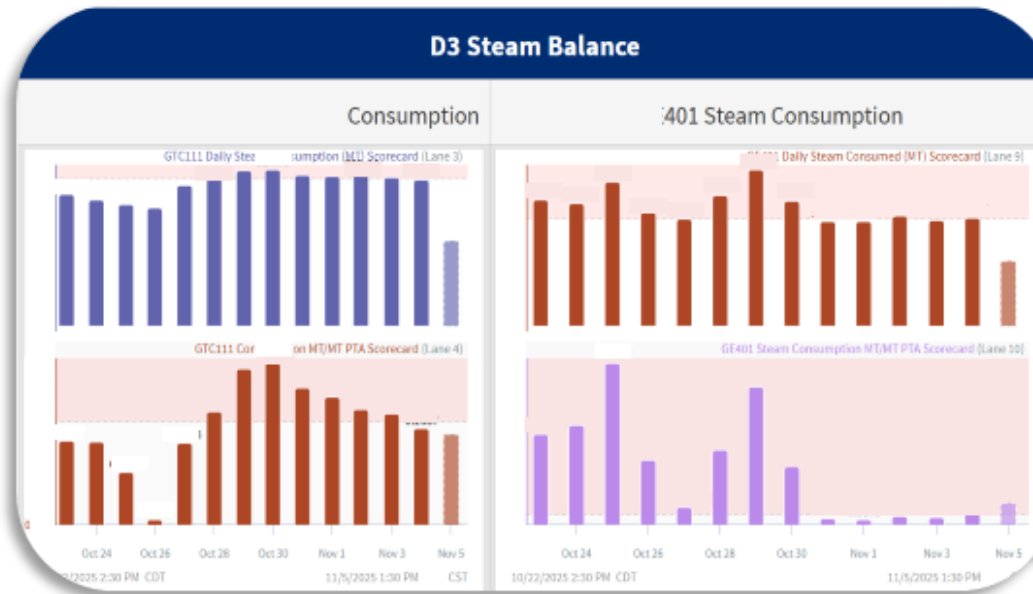
Define *Steam accounting at IVXP is highly inaccurate and manual.*

(Efficiency Drill throughs)

Part 3. Unit Efficiency Calculations (Med – Low, level drill downs)

Value: *Accurate live steam accounting that will aid in identifying usage gaps. There is an average of ~15% of steam produced that is unaccounted. Conservatively if we could just recover a fraction of this steam we could save over ~\$300,000 a year.*

Measure: **Steam in (generation + exports) = Steam out (uses + vents + leaks)**



Later Enable alert after Dashboard is finalized



*We have started creating the **Steam dashboard** and developed **Predictive D3 Steam Consumption** based on production rates, using the appropriate time frame for the training period to **highlight tolerance levels**.*

Steam Visibility | Turning Steam Visibility into Actionable Findings

IVXP

3 Unit Efficiency Calculations
(Med – Low, level drill downs)

Define *Unit Efficiency Calculations (Med – Low, level drill downs)*

(Unaccounted for Steam)

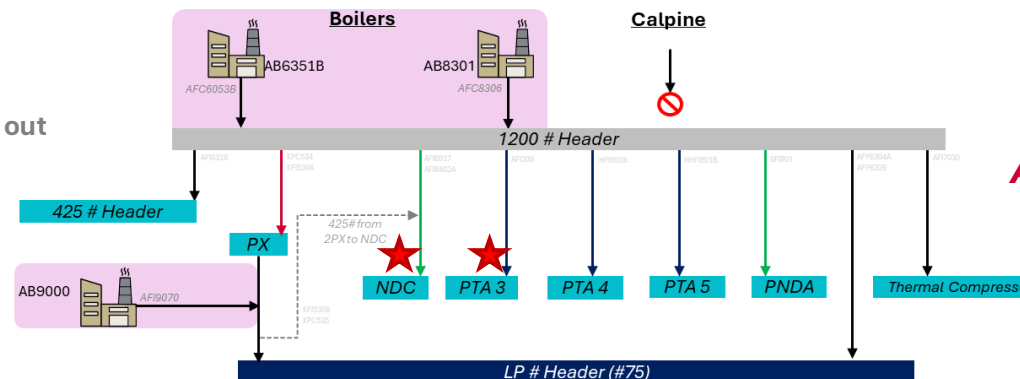
Analyze:

Steam in (generation + exports) = Steam out
(uses + vents + leaks)

D3 Shutdown – Observed that
“Unaccounted Steam” decreased
by nearly 50%.



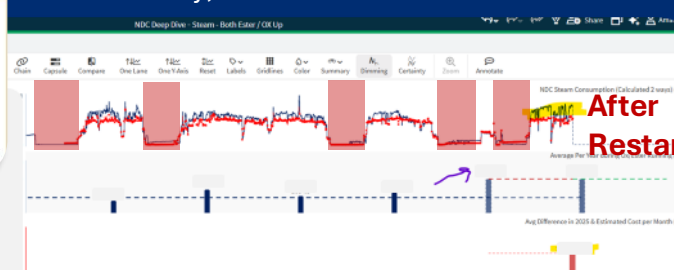
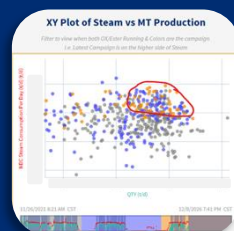
Investigation Underway



(DMAIC)

**Additional Early Findings as we
drill through Unit Deep Dives**

NDC Steam Consumption - Higher than expected Consumption. “Internal Calculation during NDC Ester/NDC OX Running compared to the incoming flowmeter has drifted significantly. Additionally, both flowmeters indicate an increase in consumption during normal Operations



1/1/2020 - 1/1/2025	1/1/2025 - 11/25/2025
Filtered During NDC OX/ESTER Running at the Same Time	
avg: NDC Steam Consumption Per Day (1/d) - OX/Ester Up Avg	
Consumption per Unit's NDC Equivalent Avg - CT603B1	
Consumption per Unit's NDC Equivalent Avg - CT603B2	
Consumption per Unit's NDC Equivalent Avg - CT607	
Consumption per Unit's NDC Equivalent Avg - Makeup CE204	
Consumption per Unit's NDC Equivalent Avg - Makeup CE204b	
Consumption per Unit's NDC Equivalent Avg - BD604	
Consumption per Unit's NDC Equivalent Avg - BT701	
Consumption per Unit's NDC Equivalent Avg - Makeup BR301	

Resolved: Major Equipment Concerns Identified

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Front-Tier

Summary

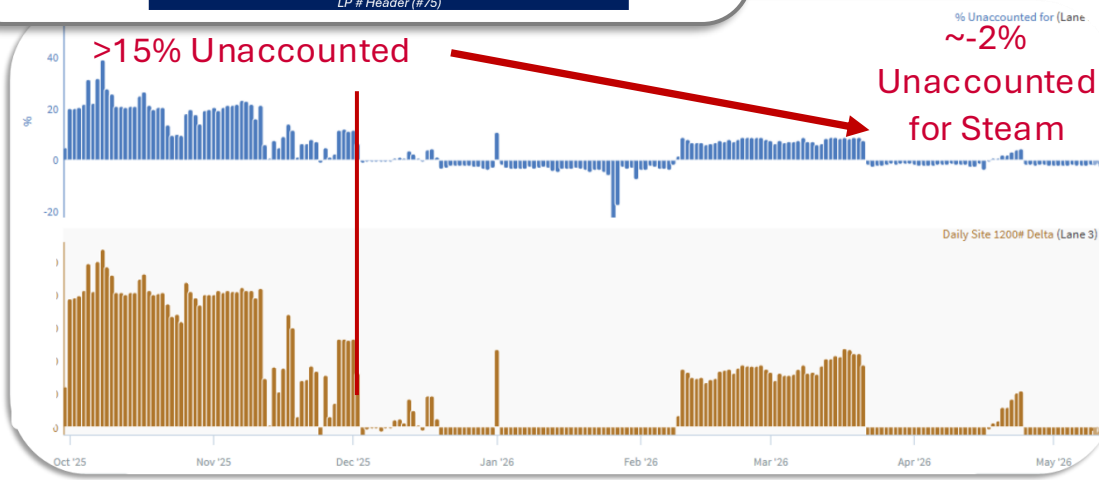
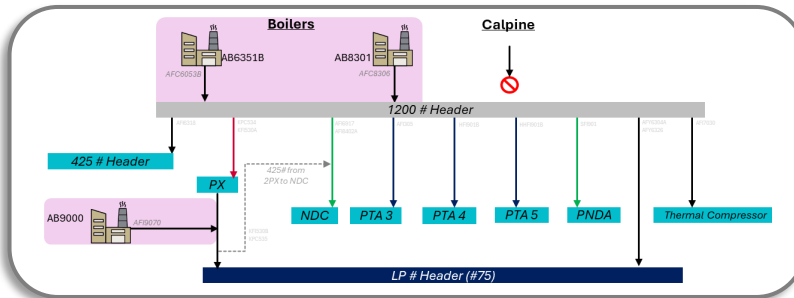


& Next Steps

The Results | Site Steam Balance Main Header

Reducing the Gap of Unaccounted for Steam

1 Overall Steam Generators / Consumers (High Level)



Building **Trust** in the Data to Drive the Next Level of **Operational Excellence**

1* **Important Note:** There is no single universal ISO standard that defines acceptable steam balance closure percentage across manufacturing sites. However, guidance is commonly derived from: 1. ISO standards related to flow measurement uncertainty 2. ASME PTC guidance 3. Utility engineering best practices 4. Instrument uncertainty propagation methodologies, etc...

Summary for Overall Balance

- Established a site-level steam balance to improve visibility of **generation** vs. **consumption**.
- Reduced** major sources of **unaccounted steam** through analytics-driven investigations.
- Reduced **unaccounted steam** gap from ~**15%** to ~**2%**.
- Improved **visibility** of **abnormal losses, venting & steam inefficiencies**.

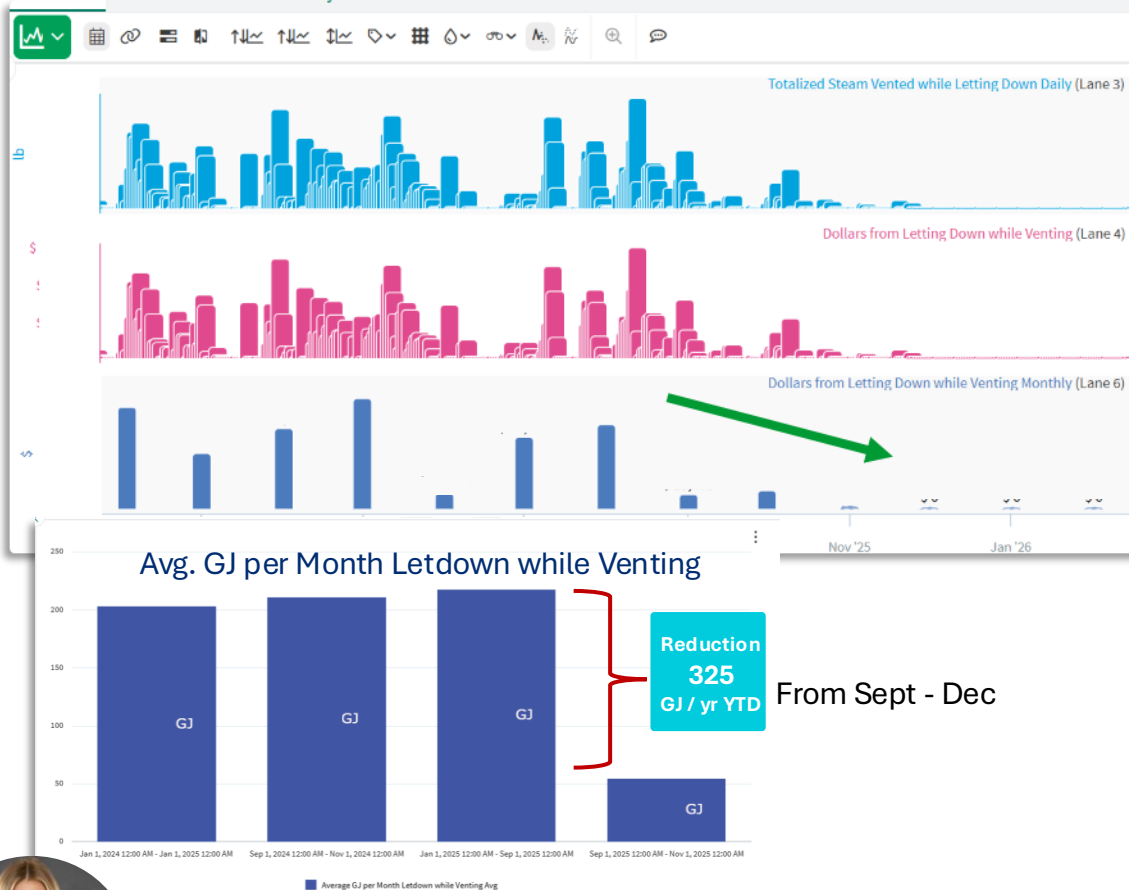
Typical Steam Accountability / Balance Closure Expectations*1

Steam Balance Quality	Typical % Error (Unaccounted Steam)	General Interpretation
World-Class / Best Practice	< 2%	Excellent instrumentation, validated condensate return, strong utility analytics
Strong Utility Program	2-5%	Typical target for mature sites w/ good metering discipline
Acceptable Manufacturing Range	5-10%	Common industrial performance; usually indicates some instrumentation or modeling gaps
Concerning / Investigation Needed	>10%	Likely meter drift, missing users, venting, leaks, condensate issues, or bad assumptions
Severe Reliability / Measurement Issue	>15%	Significant imbalance; often indicates major instrumentation or operational problems

The Results | Waste Energy Opportunities (Venting & Let Down)

IVXP – Steam Optimization

Improve: Part 2 Only: Venting / Let Down Improvement



Special thanks to the Utilities **Process Engineer**, **Area Manager**, **Operations**, **Controls Engineer**, and entire **Utilities Team** for successfully driving this fantastic improvement to completion.

DMAIC

(Vented / Letdown Verification)

Improvement 1:

Letdown while venting was identified as an issue facing the site. The leading cause of this issue was an increase in NOx being generated at lower fire rates requiring a fire rate higher than needed to comply with environmental limits.

In 2024 we had the following averages per month:

1. 142 MT of Steam
2. 18.5 MT of CO₂
3. 203 GJ of Energy Cost

The following actions were taken to reduce the time this was required:

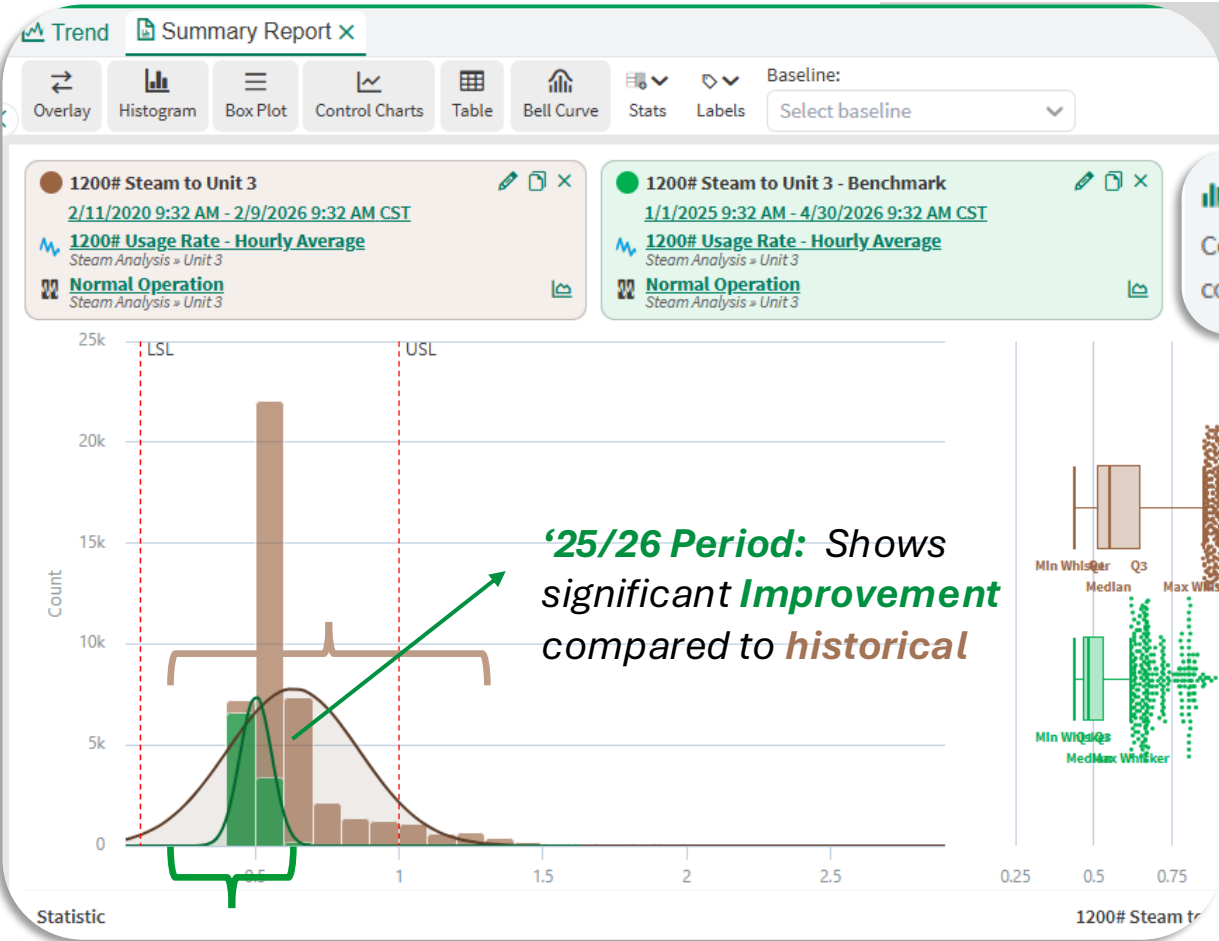
1. Wind box O₂ setpoint curves for fire rate.
2. Flue Gas Recycle setpoint curves based on fire rate
3. Flue Gas Recycle was placed in control as opposed to manual

These changes in September 2025 to November 2025 has given these results:

1. Saving **13.5 MT of CO₂ production** a month on average
2. Saving **148.5 GJ of wasted energy** a month on average

The Results | Unit 3 Drill Down (1200# Performance)

Reducing Steam Variability Through Benchmark-Based Operational Control



Statistical analysis tool enable **Faster** Operational **Insights**
Quickly identify shifts, variability, and abnormal performance

Statistics
Compute statistical properties of signals and make comparisons

Score Card Visibility & Tolerance Levels



The baseline is now readily established through statistical analysis.

Significantly Stabilizing Unit 3
Steam Usage

Summary: SteamVision

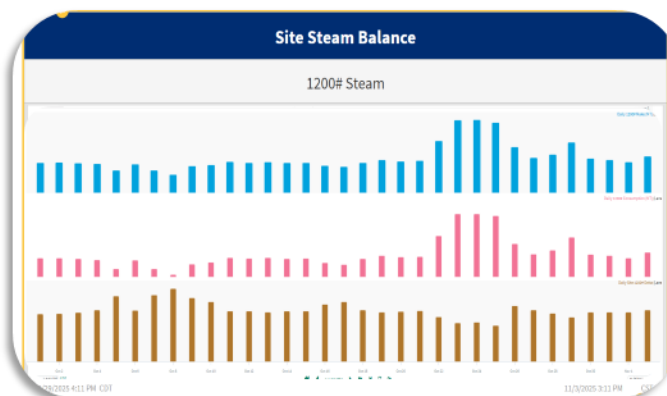
Define

The loss is visible... The source is ~~not~~ too, now!

(DMAIC)

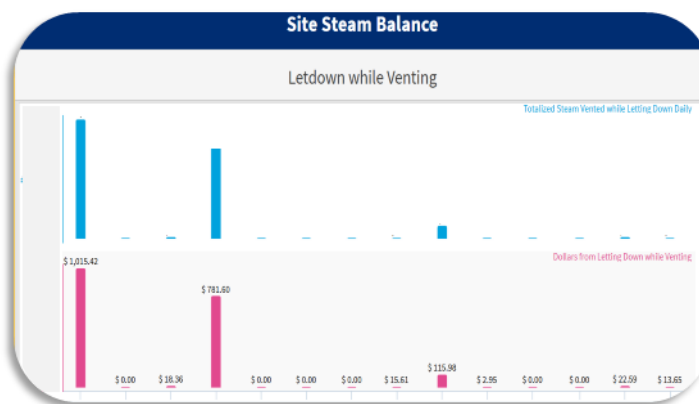
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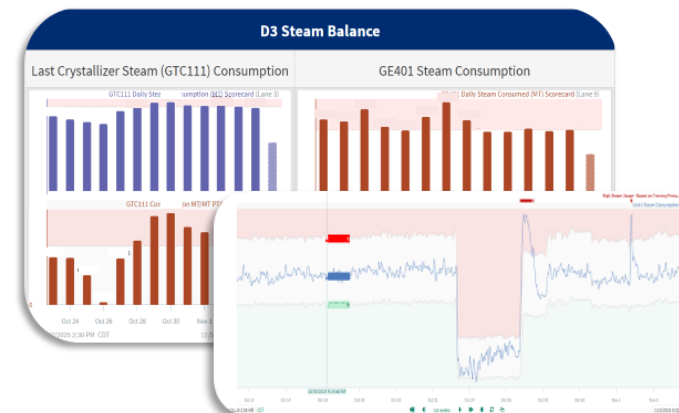
Evergreen: Monitor & Detect Unexplained Discrepancies Between Produced & Confirmed Usage

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On Going: Create Unit Drill down with Score Cards & Predictive Usage based on Historical Benchmark

Digital Front-Tier | What's Next?

Amplifying Engineering Impact: When Engineering KPI's are embedded into Operations Daily KPI Workflows



When frontline teams have the right analytics — and understand the operational and cost impact — they can make smarter decisions every day and drive measurable results.

Analytics in Every Hand. Impact at Every Level.

AN INDISPENSABLE MEMBER OF

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Digital x IVEX x Sustainability

**ADVANCED
INDUSTRIAL
ANALYTICS**

#All_IN Analytics in Every Hand.
Impact at Every Level. **2026**